

Job Description: Head of Drama Reporting To: Deputy Headteacher

Job Purpose

To actively support our core purpose, remembering that "We are here to make great schools and happier, stronger communities so that people have better lives."

To raise standards, both academic and pastoral, to ensure the school builds a reputation for excellence.

Inspiring and influencing others, the post holder will believe in the fundamental importance of education in young people's lives, actively promoting the value of education within and beyond the school.

Providing strategic direction and operational decision-making, the post holder will work with staff, pupils and the wider community to remove barriers and ensure safe and effective working environments.

With a passion for improving the life chances of young people, the post holder will engage with pupils, staff, parents and carers, and the wider community, in an insightful, professional, skilful way, developing positive relationships, and reflecting all aspects of our ethical leadership competencies in everything they do.

Actively supporting the vision and values of Malet Lambert School, the post holder will provide professional leadership and management for Drama, ensuring the department delivers high quality teaching, effectively using the resources available and aiming to raise standards of learning and achievement for all pupils.

Key Responsibilities: Specific

- Plan, develop and implement departmental priorities, including the Drama section of the Departmental Action Plan.
- Lead the review of subject development plans, audits, and curriculum overviews where the focus is Drama.
- Lead and manage the planning of Schemes of Learning across the faculty, indicating approaches to teaching, content, classroom organisation, resources, etc.
- Lead others in the subject to ensure that high performance standards are achieved and
 maintained by pre-empting and delivering CPD sessions to address gaps in subject knowledge
 across the faculty.
- Design and implement strategies for improving the Drama curriculum.
- Attend personal professional development to keep abreast of national, local, and school initiatives and best practice.
- Keep up to date with national developments in Drama and teaching practice and methodology.
- Actively monitor and respond to curriculum developments and initiatives at national, regional, and local levels.
- Lead in the formulation of the school's aims, objectives, and development plan, playing a major role in driving the school, its staff and pupils towards these goals thereby raising pupil achievement.
- Hold and articulate clear values and moral purpose, focused on providing a world-class education for the pupils you serve.
- Demonstrate optimistic personal behaviour, positive relationships and attitudes towards pupils and staff, parents, governors, and the wider community.
- Sustain wide, current knowledge and understanding of education and school systems locally, nationally, and globally, and pursue CPD.
- Provide others with a clear direction; sets appropriate standards of behaviour that align to the
 vision and values and role models those behaviours; delegates work appropriately and fairly;
 motivates and empowers others, encouraging innovation, agreeing challenging goals; provides

- staff with development opportunities and coaching; recruits staff of a high calibre and ensures they perform to a high standard, inspiring young people to thrive.
- Develop and implement policies and practices for the department which reflect the school's commitment to high achievement, whereby pupils are inspired to reach their potential and staff aspire to continuously develop and raise standards, setting stretching targets for pupils and staff.
- Ensure that the school's systems, organisation, and processes are well considered, efficient and fit for purpose, upholding the principles of transparency, integrity, and probity.
- Provide a safe, calm, and well-ordered environment for all pupils and staff, focused on safeguarding pupils and developing their exemplary behaviour in school and in the wider society.
- Work with the department to establish a clear, shared understanding of the importance of highquality teaching that engages pupils and enables them to achieve stretching goals.
- Analyse data, ensuring progressive plans are in place for individual and groups of pupils.
- Analyse and interpret national, local, and school data, horizon scanning and translating national and local requirements and expectations into policy and practice.
- Ensure data analysis results in an effective action plan that are well communicated and understood, monitored, and evaluated, resulting in appropriate outcomes.
- Establish and implement clear policies and practises assessing, recording, and reporting on pupil achievement at an individual and group level, utilising this information to recognise achievement and to assist pupils in setting stretching targets.
- Establish clear expectations and positive, healthy working relationships amongst staff involved with the subject, encouraging collaboration, team working and mutual support; devolving responsibilities and delegating tasks, as appropriate; evaluating practice; and an accountable culture.
- Establish staff and resource needs for the subject and advise the Director and/or other senior
 management of likely priorities for expenditure, allocating available subject resources with
 maximum efficiency to meet the objectives of the school and subject plans and to achieve value
 for money and high-quality outcomes.
- Encourage staff to foster a nurturing culture and to take an active part in the safeguarding of pupils by ensuring it is given the highest priority and is firmly embedded within the school's practices.
- Make management and organisational decisions commensurate with the role, referring as appropriate to SLT link.
- Engage effectively with parents and other members of the community to resolve complaints and develop constructive relationships that support the school in realising its aims and objectives.
- Maintain existing resources and explore opportunities to develop or incorporate new resources from a wide range of sources inside and outside the school.
- Have high aspirations, striving to maintain and enhance the reputation of the school as a safe, innovative, and forward-thinking learning environment where children and young people thrive and maximise their potential.
- Demonstrate loyalty, professionalism and high standards of integrity and confidentiality within the school, the Trust, and the wider community.
- Ensure the Senior Leadership Team (SLT) and Governors are well informed about subject policies, plans and priorities, the success in meeting objectives and targets, and subject related professional development plans via the SLT link.
- Undertake any other reasonable tasks or duties assigned by the school.

Key Responsibilities: General

- The responsibilities outlined are a broad indication of the main duties and responsibilities of the post and employees will be expected to comply with any reasonable request from a manager to undertake work of a similar level that is not specified in this job description.
- TEAL is committed to safeguarding and promoting the welfare of children, young people and vulnerable adults and expects all employees and volunteers to share this commitment.
- TEAL/The school will endeavour to make any necessary reasonable adjustments to the job and the working environment to enable access to employment opportunities for disabled job applicants or continued employment for any employee who develops a disabling condition.

- The Health and Safety at Work etc. Act, 1974 and other associated legislation places responsibilities for Health and Safety on all employees. Therefore, it is the postholder's responsibility to take reasonable care for Health and Safety and Welfare of him/herself and other employees in accordance with legislation.
- The above duties may involve having access to information of a confidential nature, which may be covered by GDPR, and by Part 1 of Schedule 12A to the Local Government Act, 1972. Confidentiality must be maintained at all times.
- The postholder must work and process personal and sensitive information in accordance with Data Protection Act 2018 including the General Data Protection Regulations (GDPR) 2018 and to ensure work is conducted in a way that protects the safety and security of information (e.g. strong passwords, reporting breaches, securing paper records, securely disposing of records)



Ethical Leadership Qualities - Values and Behaviours Framework

Value's	Behaviours
Trust	Being reliable, consistent, credible, honest, humble, courageous and kind.
	 Managing emotions and helping others to manage their emotions.
	Keeping promises and doing what you say you will do
	Having a genuine interest in others
Wisdom	Developing knowledge and real expertise, then sharing knowledge
	 Learning from mistakes and failures and admitting when we are wrong
	Recruiting knowledgeable, skilled experts, learning from them, embracing their expertise
	and helping them to flourish.
	 Viewing systems, methods, models and techniques as a means to an end, removing or
	changing them if they prove to be ineffective.
Kindness	Being kind, humble and authentic
	 Leading with compassion and care, listening and seeing beyond the job role to the person
	 Using high levels of emotional intelligence. Building trust and rapport with others, by
	acknowledging, empowering and elevating others.
Justice	 Doing what is right, rather than what is popular or easy.
	 Ensuring we live and breathe our sense of purpose and values in the way we behave,
	interact with others, make decisions and communicate.
	 Ensuring rules are necessary and applying them in a consistent, transparent and fair way,
	whilst allowing for discretion and common sense.
	Valuing difference, building diverse teams and encouraging others to behave responsibly
	towards the community and the environment.
Service	Reducing stress and anxiety in the organisation by modelling calm and considerate
	behaviour
	Behaving in a dutiful, conscientious way, demonstrating humility and self-control to build
	great schools.
	Removing barriers and blockers to enable others to do their jobs well
	Leaving our egos at the door and putting ourselves in the service of others.
	Channel ambition into our schools, not ourselves, and developing our successors
Courage	Looking in the mirror when something goes wrong.
	Remaining calm, optimistic and positive in the face of adversity, adapting to changing
	circumstances and helping others to move forward.
0 11 1	Give the whole truth, the back-story and the why.
Optimism Vision	Believing in our own ability, and the ability of others, to do what is right to change the world
	for the better.
	Calling out negativity and cynicism
	Remaining positive and encouraging, despite sometimes experiencing setbacks, challenges and assessment the bridge at the content of the
	and pressures. Helping others to maximise opportunities, overcome challenges and
	 celebrate success. Anticipating the future and helping people ready themselves for change. Thinking
Vision	 Anticipating the future and helping people ready themselves for change. Thinking strategically, researching, gathering, analysing and assessing information, seeking
	opportunities for organisational development.
	 Scan the horizon, read and research, share learning with others and collaborate to consider
	options, obstacles and risks.
	 Believing in the potential of others; helping them be the best they can be.
	 Quickly taking in new information and translating that into recommendations, decisions,
	plans and projects.
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